

Maldives Marketing and Public Relations Corporations Republic of Maldives

REQUEST FOR PROPOSALS (RFP)

FOR THE PURPOSE OF HIRING AN AGENCY TO REPRESENT MALDIVES IN GERMAN SPEAKING MARKET (GERMANY, SWITZERLAND & AUSTRIA) FOR A PERIOD OF 1 YEAR

Section 1 - Instruction to Tenderers		
1.	General	
1.1	Announcement Number:	(IUL)MMPRC-PRO/MMPRC/2022/28
1.2	Announcement Date:	16 th May 2022
1.3	Project:	HIRING AN AGENCY TO REPRESENT MALDIVES
		IN GERMAN SPEAKING MARKET (GERMANY,
		SWITZERLAND & AUSTRIA) FOR A PERIOD OF 1
		YEAR
1.4	Registration Deadline (Date	30 th May 2022 via E-Mail, before 1400 hours
	& Time)	(MALDIVES LOCAL TIME)
1.5	Submission Deadline (Date	09 th June 2022 via E-Mail, before 1400 hours
	& Time)	(MALDIVES LOCAL TIME)
1.6	Contact Info	Mr. Hassan Shaheel
		General Manager, Procurement
		Maldives Marketing and Public Relations
		Corporation
		H. Zonaria, 2nd Floor, Boduthakurufaanu
		Magu, Male' Republic of Maldives
		Telephone: +960 3323228 Email:
		shaheel@visitmaldives.com
		procurement@visitmaldives.com
2.	Procedure of Tendering	
2.1	Eligible Tenderers:	
	a) A Tenderer may be a	a sole proprietor, private entity, a registered
	company or governme	nt-owned entity or any combination of them in
	the form of a joint ver	nture, under an existing agreement, or with the
	intent to constitute	a legally enforceable joint venture. If the
	certificate is in oth	ner language, English translation should be
	provided and should b	e attested.
	•	nt should have at least 1 registered office in
		ket (Germany, Switzerland & Austria)
	c) The Bidder/Responde	nt should have a minimum of 20 percent of the
	total 12 months retair	ner fee for the quoted price in their bank
	account.	

2.2 Amendments to Tender Documents:

- (a) At any time prior to the deadline for submission of Tenders, MMPRC may amend the Tendering Document by issuing addenda.
- (b) Any addendum issued shall be part of the Tendering Document and shall be communicated in writing to all who have obtained the Tendering Document from MMPRC
- (c) To give prospective Tenderers reasonable time in which to take an addendum into account in preparing their Tenders, the Employer may, at its discretion, extend the deadline for the submission of Tenders

2.3 Registration of Tenderers:

To register please email with the following information to procurement@visitmaldives.com by Monday, 30th May 2022 before 1400 hrs. (Maldives Local Time).

(Only registered parties shall be eligible to submit the proposal)

Company name:

Contact person name:

Email:

2.4 Pre-bid meeting: Thursday, 02nd June 2022 at 1400hrs (Maldives Local Time).

Meeting link (Google Meet) will be shared via email with the registered tenderers only.

2.5 Clarifications of Bidding document, project, scope of works:

Monday, 06th June 2022 before 1400 hrs. (Maldives local time)

Email: procurement@visitmaldives.com

CC to shaheel@visitmaldives.com

2.6 Submission of Tenders:

Tenders must be received by MMPRC at the address or by email and no later than the date and time mentioned below.

Venue: Maldives Marketing & Public Relations Corporation, 2nd Floor, H.

Zonaria, Male'

Date: Thursday, 09th June 2022

Time: Before 1400 hrs. (Maldives local time)

Email: procurement@visitmaldives.com

shaheel@visitmaldives.com

- 2.7 This RFP and all the entities participating in the Bid Process shall be governed by the laws of Maldives, without having regard to its principles of conflict of laws. Only the courts at Maldives shall have exclusive jurisdiction to entertain, hold trial, and adjudicate upon any dispute in relation to the RFP, Bid Process or any other aspect in relation thereto.
 - 2.8 Clear scanned documents must be provided. If it's not possible to read the scanned documents, the evaluation committee has the discretion to disqualify

3. Preparation of Tenders

3.1 | Cost of Tendering:

The Tenderer shall bear all costs associated with the preparation and submission of its Tender, and MMPRC shall in no case be responsible or liable for those costs, regardless of the conduct or outcome of the tendering process.

3.2 Language of Tender:

The Tender, as well as all correspondence and documents relating to the Tender exchanged by the Tenderer and MMPRC, shall be written in **English** Language. Supporting documents and printed literature that are part of the Tender may be in another language provided they are accompanied by an accurate translation of the relevant passages in **English**, in which case, for purposes of interpretation of the Tender, such translation shall govern.

3.3 | Documents Comprising the Tender:

- (a) Cover Letter as per section 5
 - The Tender proposal will be **disqualified** if the document is not submitted with the Tender.
- (b) Copy of registration Certificate of Sole proprietorship / Partnership / Company / Corporative Society
 - Tender proposal <u>will not be eligible</u> if the document is not submitted with the Tender.
 - If certificates are in other language, English translation should be provided and should be attested.
- (c) Profile of the Tenderer
 - Marks will be deducted if the document is not submitted or is not submitted as per the RFP.
 - Profile of the tenderer should include the following;
 - The organizational capacity and structure.

- Proposed account team (This team should consist of a dedicated account manager with minimum 2 years' experience),
- Number of years in operation
- Location of office(s)
- Services offered directly by agency personnel
- List of the current client list

(d) Tax Registration Certificate

- Tender proposal will be disqualified if the document is not submitted with the Tender.
- In case if tax registration document is not available in Tenderer country, please provide an official document stating which type of tax registration is provided in the Tenderer country.
- If certificates are in other language, English translation should be provided and should be attested.
- (e) Proof of financial capability (bank letter or bank statement)
 - Tender proposal will not be eligible if the document is not submitted with the tender or if 20 percent of the total 12 months retainer fee for the quoted price is not available in the bank account.
 - Each Bidder/Respondent should submit proof of financial capability by submitting one of the following documents;
 - ➤ Bank reference letter. This letter should be in bank letterhead with authorized signature or bank stamp. The Bidder/Respondent should have a minimum of 20 percent of the quoted price in their bank account and this should be also stated in the reference letter. If the letter is in any other language other than English, it should be translated & attested with authorized signature or bank stamp.

OR

Last 3 months' bank statement on the bank letterhead with the authorized signature or the stamp. If the bank statement is in any other language other than English, it should be translated with authorized signature or bank stamp. The Bidder/Respondent should have a minimum of 20 percent of the quoted price in their bank account.

(f) Past experience

- Tender Proposal will be disqualified if no past experience letter or email is submitted.
- Past experience should be work done within the past 5 years
- The Letter or email should contain the contact details for further reference.
- The letters or email should clearly mention the type of work undertaken for the clients.
- Work order forms, agreements or award letters will not be considered as past experience letters.
- (g) Letter indicating authorized signatory to sign the tender documents.
 - Tender proposal **will be disqualified** if the document is not submitted with the Tender
- (h) A proof of Familiarity with Maldives as a tourist destination
 - Marks will be deducted if the document is not submitted or is not submitted as per the RFP
 - This document should include below information but not limited;
 - A tourist destination
 - USPs aspiring to the target
 - German Speaking Market (Germany, Austria and Switzerland) Market performance to Maldives
 - Major tour operators selling Maldives
- (i) A proof of familiarity with German Speaking Market (Germany, Switzerland & Austria)
 - Marks will be deducted if the document is not submitted or is not submitted as per the RFP
 - This document should include below information but not limited;
 - Proof of extensive knowledge of German Speaking Market (Germany, Switzerland & Austria) and including outbound travel,

- German Speaking Market travel trade and media landscape
- Competitor analysis and
- Economic outlook.

3.4 Period of Validity of Tender:

- (a) Tenders shall remain valid for 90 calendar days after the Tender submission deadline date prescribed by MMPRC. A Tender valid for a shorter period shall be disqualified by MMPRC in the evaluation process.
- (b) In exceptional circumstances, prior to the expiration of the Tender validity period, MMPRC may request Tenderers to extend the period of validity of their Tenders. The request and the responses shall be made in writing.

3.5 | Tender Security (If required): Not Applicable

3.6 Format of Signing of Tender:

The Tenderer shall prepare one original of the documents comprising the Tender as described in Clause 3.3, and clearly mark it "Original". Alternative Tenders, if permitted in accordance with clause 3.10, shall be clearly marked "Alternative".

3.7 Budget

a) Monthly Retainer Fee

The budget allocated for this project is 3,357.00 (US Dollar Three Thousand Three Hundred Fifty-Seven subjected to 10% WITHHOLDING TAX) as a monthly retainer. If the retainer fee quoted by the bidder exceeds allocated budget, MMPRC Evaluation Committee has the discretion to disqualify the proposal during evaluation.

The monthly retainer fee quoted should include all the administrative costs, media monitoring costs, general crisis management costs and should cover all the works as per the scope of works provided with this RFP. MMPRC will not be liable to make any additional payments relating to any of the services mentioned in the scope of work other than the quoted monthly retainer fee. General crisis management should include daily media monitoring and proactive timely reporting in cases of concern within the current scope and retainer fee.

b) Major Crisis Management Fee

In the event of a major crisis which requires extensive hours of additional work, it can be invoiced separately with prior written approval from MMPRC. For major crisis, the charge per hour should be stated clearly in the proposal.

c) Variable Costs

The bidder should include an estimate of the variable costs regularly incurring in the normal course of business, such as local transportation, postage/communications expenses, telecommunication costs relating to media coordination, stationary costs, directly related to the PR and trade activities for MMPRC.

Variable costs should explicitly be agreed upon between the contractor and MMPRC in advance and hence will be allotted or budgeted by MMPRC. In addition, this contractor should be willing to bear the payments on behalf of MMPRC (with prior approval) for the events organized by the corporation. The expenses for such services and activities can be invoiced in the following month with the retainer fee. The selected contractor will be compensated for its services by MMPRC upon an agreed schedule of payments including pre-approved and out of pocket expenses. Invoices will be paid on a monthly basis following MMPRC receipt and approval of the monthly status report and appropriate supporting documentation.

In case if urgent payments are required to be made, the selected party should be able to make the payment on behalf of MMPRC and MMPRC will reimburse the amount upon prior written approval.

3.8 | Contract Period

The contract period will be 01 year with possibility of extension, if the work conducted by the selected party meets the expectations of MMPRC. In case if the contract is renewed by MMPRC, the monthly retainer fee can be increased by a maximum of 20% of the existing contract price depending on the changes in the "Scope of the Work' proposed.

3.9 Taxes

- a) Local Bidders shall quote the prices inclusive of GST
- b) Pursuant to section 55 (a) of the Maldives Income Tax Act, all international bidders are subject to a 10% withholding tax deduction from the invoice total amount.

3.10 Alternative Tenders:

It is permitted to submit Alternative Tenders.

3.11 Incomplete Tender:

Any tender that does not include all information and documents stated in clause 3.3 shall be considered as Incomplete Tender.

3.12 Conflict of Interest:

A Tenderer shall not have a conflict of interest. All Tenderers found to have a conflict of interest shall be disqualified. A Tenderer may be considered to have a conflict of interest with one or more parties in this tendering process, if:

- (a) they have a controlling partner in common; or
- (b) they receive or have received any direct or indirect subsidy from any of them; or
- (c) they have the same legal representative for purposes of this Tender; or
- (d) they have a relationship with each other, directly or through common third parties, that puts them in a position to have access to information about or influence on the Tender of another Tenderer, or influence the decisions of the Employer regarding this tendering process; or
- (e) a Tenderer participates in more than one Tender in this tendering process. Participation by a Tenderer in more than one Tender will result in the disqualification of all Tenders in which the party is involved. However, this does not limit the inclusion of the same subcontractor in more than one Tender; or
- (f) a Tenderer or any of its affiliates participated as a consultant in the preparation of the design or technical specifications of the contract that is the subject of the Tender; or
- (g) a Tenderer, or any of its affiliates has been hired (or is proposed to be hired) by MMPRC.
- 3.13 The Bidder shall not engage in corrupt or fraudulent practices in the preparation or lodgment of a Bid. The Bidder shall not have any commercial mutual benefits with other Bidder(s) submitting the Bids on the date of submission of the Bid.

3.14 Authorization:

The original and the Alternative Tender shall be signed by a person duly authorized to sign on behalf of the Tenderer. This authorization shall consist of a written confirmation and shall be attached to the Tender. The name

	and position held by each person signing the authorization must be typed or
	printed below the signature.
4.	Submission and Opening of Tenders
4.1	Sealing of Tenders:
4.2	Deadline for Submission of Tenders:
	(a) Tenders must be received by MMPRC at the address or by email and no
	later than the date and time mentioned in clause 2.6 of this document.
	(b) MMPRC may, at its discretion, extend the deadline for the submission of
	Tenders by amending the Tendering Document, in which case all rights
	and obligations of the MMPRC and Tenderers previously subject to the
	deadline shall thereafter be subject to the deadline as extended.
4.3	Late Tender:
	MMPRC shall not consider any Tender that arrives after the deadline for
	submission of Tenders, in accordance with clause 4.2. Any Tender received
	by MMPRC after the deadline for submission of Tenders shall be declared
	late, rejected, and returned unopened to the Tenderer.
4.4	Best Value Selection and Negotiation
	MMPRC may select the response(s) which demonstrates the best overall
	value, including proposed alternatives that will achieve the goals of
	MMPRC. MMPRC and a selected bidder may negotiate a change in element
	of contract performance or cost identified in the original proposal or the
	selected bidder's response which results in lower costs or more cost
	effective or better value than was presented in the selected bidder's
	original value.
5.	Evaluation
5.1	The tender evaluations will be carried out as per the evaluation criteria
	stated under Section 2 of this document. No other evaluation criteria or
	methodologies shall be permitted.
5.2	To assist in the examination, evaluation, and comparison of Bids, MMPRC
	may, at its discretion, ask any Bidder for clarification of its Bid. The
	request for clarification and the response shall be in writing, but no change
	in the price or substance of the Bid shall be sought, offered, or permitted
	except as required to confirm the correction of arithmetic errors
	discovered by MMPRC in the evaluation of the Bids.

5.3	From the Bid Due Date until the issue of the Letter of Award, if any Bidder
	wishes to contact MMPRC on any matter related to the Bid or the Bid
	Process, it should be done in writing.
5.4	Any effort on the part of the Bidders to influence MMPRC in the
	examination, evaluation, ranking of Bids may result in the rejection of the
	respective Bidder's Bid.
6.	Tender Security and Performance Guaranty (Not applicable)
7.	Advance Payment - (Not applicable)
	Advance Payment Guaranty (Not applicable)
8	Penalty & Contract Termination
8.1	Penalty & Contract Termination Penalty:
	Penalty: MMPRC shall have the right to withhold any payment of the Contract Price,
	Penalty: MMPRC shall have the right to withhold any payment of the Contract Price, if the Selected party fails to deliver any Works in accordance with the terms
	Penalty: MMPRC shall have the right to withhold any payment of the Contract Price,

Section 2 - Evaluation Criteria

Area	Details	Marks
Retainer Fee	The Bid proposing the lowest "Retainer Fee" shall	30
	receive a maximum score of Thirty (30) marks, and	
	marks will be allocated to other Bids according to pro-	
	rata basis. The retainer fee quoted should include	
	general crisis management.	
Major Crisis	For major crisis, the charge per hour should be stated	10
Management	in the proposal.	
Fee	The Bid proposing the lowest "Major Crisis	
	Management Fee" shall receive a maximum score of	
	Ten (10) marks, and marks will be allocated to other	
	Bids according to pro-rata basis.	
Familiarity	Marks will be given considering the below-mentioned	20
with Maldives	points in the report submitted.	
as a tourist	1. A tourist destination	
destination	2. USPs aspiring to the target market/s	

	3. German speaking countries Market performance to	
	Maldives	
	4. Major tour operators selling Maldives	
Familiarity	Marks will be given considering the below- mentioned	20
with the	points in the report submitted.	
German	1. Proof of extensive knowledge of German Speaking	
speaking	Market (Germany, Switzerland & Austria) and including	
market.	outbound travel,	
	2. German Speaking Market travel trade and media	
	landscape	
	3. Competitor analysis and	
	4. Economic outlook.	
Company	Marks will be given considering the below mentioned	10
Profile	points;	
	a) The organizational capacity and structure.	
	b) Proposed account team (This team should	
	consist of a dedicated account manager with	
	minimum 2 years' experience),	
	c) Number of years in operation	
	d) Location of office(s)	
	e) Services offered directly by agency personnel	
	f) List of the current client list	
Past	Marks for experience with related works will be given	10
Experience	as mentioned below.	
	a) 3 letters: 10 marks	
	b) 2 letters: 6 marks	
	c) 1 letter: 3 marks	
	Marks will be awarded based on the work mentioned in	
	the reference letters or emails and their relatedness	
	to the scope of work mentioned in the RFP.	
	If the Tenderer/respondent has worked with MMPRC	
	and if the performance is found to be unsatisfactory,	
	then marks will be deducted.	
	TOTAL	100

Section 3 - Scope of Work		
Scope of Work		
1.	Work in close collaboration with MMPRC to achieve the strategic	
	marketing objectives for the respective target market derived from the	
	key global marketing objectives of the destination which are to	
	a) Increase arrival to achieve the organizational strategic goal.	
	b) Re-orient the perception of Maldives solely as a honeymoon, luxury	
	destination.	
	c) Increase the benefits of tourism to the community through	
	greater emphasis on experiential tourism.	
	d) Maintain tourism sustainability: Increase yield by stimulating	
	balanced incremental growth that delivers the greatest	
	economic impact through programs/activities that focus on;	
	Sustaining growing visitor volume	
	 Increasing spending (through design of wholesome tourist 	
	experiences)	
	Extending length of stay	
	 Increasing visit frequency and visitor retention 	
	 Reducing the gap between seasonal highs and lows 	
	 Encouraging travel to various atolls/regions 	
2.	Assist MMPRC to utilize various marketing tactics in the target	
	market to achieve the marketing strategies.	
	2.1 Promote Maldives as a premier luxury destination with various options	
	to experience it.	
	a) Promoting and maintaining the image of the Maldives around the	
	globe as a premium luxury beach destination	
	b) Promote the affordable options of Maldives.	
	c) Promote Brand Maldives under one umbrella.	
	d) Communicate various options to experience the Maldives under	
	the unified umbrella of Brand Maldives which includes resorts,	
	guesthouses, and safaris.	
	e) Communicate specific features of regional destinations including	
	specific atolls and islands to include resorts and guesthouses.	

2.2 Promote Maldives as a safe tourist destination a) Continue to promote the Maldives as one of the safest destinations in the world due to its geography. b) One-island-one-resort, questhouse islands, safaris. c) Safety measures in place d) Control of infection rates (when that happens) 2.3 Promote the diverse experiences offered (not just a honeymoon destination) a) Promote diverse holiday experiences in Maldives under one umbrella. Focus on nature; preservation, beaches, reefs and other natural attractions such as mangroves. b) Communicate various experiences, nature, cuisine, culture, diving, beaches, MICE. c) Greater focus on various types of resorts; luxury, fun and adventure, family. 2.4 Build and establish image of the Maldives as a top of the mind destination in target markets a) Strategically target individual markets to raise awareness and raise the Maldives as the top of the mind destination. (measurable on Google search rankings etc.) b) Use of various communications tools and platforms to raise awareness in important markets through a more localized approach; c) Greater use of local languages, d) Use of people from nationality in ads and PR programs both on conventional and digital media. e) Depictions on how the destination caters to tastes and preferences of specific nationalities. 2.5 Propose and assist in the development and expansion of effective social media platforms and programs for direct engagement, while maintaining effective offline presence. a) Continue the development of effective social media platforms developed during the pandemic, for direct communication and engagement with various stakeholders.

	b) Webinars
	c) Online press conferences
	d) Engagement directly with travel agents in various countries
	e) Achieve the perfect balance between offline and online activities
	as the opportunity for offline activities increase, with the easing
	of restrictions imposed due to Covid-19 around the world.
	2.6 Promote strategic partnership with travel service providers.
	a) Identify effective partnerships with international travel and tourism
	stakeholders such as airlines and tour operators which serve the
	Maldives.
	b) Focused joint promotional activities with such stakeholders to boost
	arrivals from specific source markets and for specific time periods.
	c) Drive towards uniform marketing themes with local industry
	stakeholders.
	2.7 Maintaining the perfect balance between B2C and B2B promotional
	campaigns and activities.
	a) Conduct scheduled online B2C destination specific and global
	campaigns throughout the year.
	b) Identify and organize effective offline B2C activities in various
	source markets.
	c) Localize B2C online and offline campaigns to suit the source
	market in which activities are conducted.
	2.8 Building greater capacity in MMPRC to conduct effective localized
	campaigns with emphasis on conducting activities in the local
	language of the source markets.
	a) Creating the means to access language resources in the languages
	of the main source markets such as German.
3.	
	3.1 Monthly market report (to be submitted before the 5 th day of every
	month). The report format should consist of two parts,
	a) Market report: (consisting of market research/intelligence
	information and current economic and market trends as well as
	competitor activity analysis) and
	b) Report and presentation of activities undertaken during the month
	such as:
	Brief summary of the meeting held with stakeholders and their
	I

	contact name email address, phone number and;
	 trade-related activities undertaken by the Agency on behalf of
	MMPRC, media clippings).
	 Metrics/ROI for each activity conducted and reach generated
	through PR influence
4.	Plan, coordinate and execute a minimum of 3 group familiarization trips
	(approximately 5 representatives in every group) and a stream of individual
	familiarization trips (as agreed in initial roll-out plan) throughout the
	contract period of 12 months. That is, 2 group media fam trips, 1 group
	Travel agent fam trip and an agreed number of individual
	media/influencers/KOL/celebrity/blogger fam trips.
	Representative of PR agency to join group familiarization trips where
	necessary.
5.	Production and distribution of monthly newsletter and press release
	distributed to the media travel trade database. Database should include
	all major travel trade, mainstream news, travel trade and relevant tourism
	industry contacts.
6.	Managing and updating a media and tour operator database for MMPRC.
	Databases should be shared with MMPRC at a mutually agreed date at the
	beginning of the contract and updated and shared every quarter. The
	database should be updated with all the information that is required
	by MMPRC. To share contact details of participants of events, sales calls,
	etc. held during the contract periods.
7.	PR Agency should monitor the media as part of regular monthly tasks,
	except for the cases where the PR Agency is requested to use a specialized
	monitoring firm by MMPRC in writing to carry out such monitoring outside
	the monthly scope of work. Media monitoring reports should identify PR
	generated articles (through news blasts/newsletters, familiarization trips
	and other means) and other clippings of the destination generated in the
	market, their reach and media value. Monthly monitoring reports should
	give an analysis of general topics of interest about the destination in the
	market, latest updates of the industry and travel trade in the market,
	identify positive vs negative articles, identify activities of other competing
	destinations in the market and include professional advice on

recommended actions to diffuse negative impact to the destination that may arise. This monthly report along with the invoice should be shared with MMPRC before the 5th day of every month Issues that need immediate addressing, especially that may cause negative rift to the destination image should be proactively addressed to MMPRC in a timely manner. 8. Attend, assist and represent Maldives in exhibitions/fairs in the target market, assist MMPRC to arrange meetings and interviews with travel professionals (tour ops/travel agents, airlines, hotel representatives, etc.) during travel trade fairs and follow-up on meetings conducted and other requests such as promotional material requests, etc. In the event that MMPRC officials do not travel to the exhibition due to various reasons (such as restrictions to travel due to Covid-19 or due to any other unforeseen reason), PR should manage the stand and conduct activities throughout the exhibition on behalf of MMPRC. No additional management costs should be charged to MMPRC. In the case of the event being held in a city other than the city where the agency office is located then MMPRC will bear the cost for food, lodging and transport. This cost should be pre-approved by MMPRC in writing. Database of all contacts established during the event including Name of person, title, Agency, address, phone number and email addresses, should be shared with MMPRC along with the follow up report within 10 working days after the close event. 9. Organize and manage a minimum of one Roadshow in multiple cities OR a marketing event approved by MMPRC based on the annual marketing plan for the target market within the year. All arrangements from planning to execution, including recommendation for potential cities, quotation options for various venues (venue hire, food and beverage, AV, etc.), rate negotiations, internal travel options for Maldives officials and industry participants (travel itinerary, booking trains/airline, negotiating special rates at host hotels, booking hotels,

11.

provision of database of top travel trade invitees in each respective city prior to the event and invitations management should be conducted by the Agency with written request from MMPRC.

No additional management costs should be charged to MMPRC. In the case of the event being held in a city other than the city where the agency office is located then MMPRC will bear the cost for food, lodging and transport. This cost should be pre-approved by MMPRC in writing. All costs related to hosting the Roadshow will be borne by MMPRC.

Agency should provide a confirmed list of attendees for the roadshow (by city) 2 weeks in advance of the date of the event, allowing Maldives industry partners lead time to pre-schedule meetings as required.

Database of all contacts established during the event including Name of person, title, Agency, address, phone number and email addresses, should be shared with MMPRC along with the follow up report within 10 working days after the close event.

A "Management Fee" can be applied to organize additional road shows or marketing events. This management fee will have to be pre-approved in writing by MMPRC.

10. Actively seek out opportunities in the market for promoting Maldives and advise MMPRC. Particular emphasis should be given to identifying traditional PR opportunities to generate positive PR for the destination through non-paid collaborations/barter arrangements and joint campaigns. Minimum of two such high impact campaigns should be carried out throughout the year within the retainer fee.

Liaise with stakeholders including tour operators (online and offline) and airlines to develop partnership opportunities and build relationships and handle trade inquiries through establishment of effective information service for the travel trade. The Agency should be able to answer questions and fulfil inquiries on all Maldives aspects. Trade inquiries will be fulfilled by distribution of digital information or fact sheets/brochures, product news/information, videos, photos, slides and other content.

	Actively seek out and propose a minimum of 2 (two) opportunities with Airlines, at least 1 (one) for non- paid joint collaborations (e.g.: social media updates/campaigns, familiarization trip support in return for exposure).
12.	Assist MMPRC with Agency-know-how to establish and maintain close
	contact to all sectors of the travel trade industry such as tour operators,
	travel agencies, airlines, incentive and congress organizers, major
	commercial accounts and other potential organizations.
13.	Maintain media relations and actively pitch to relevant media on a regular
	basis to generate positive coverage of the Maldives.
14.	Suggest most appropriate media to be selected for destination promotion
	and purchase media slots on behalf of MMPRC (where advised) for Agent
	rates and coordination with MMPRC in executing the task. Assistance should
	be provided in the content development, specifically is required in the
	localized language. Messaging and creatives will be provided by MMPRC.
15.	Propose roll-out campaign for the market for a period of one year in line
	with the marketing strategies, assist MMPRC through professional guidance
	to identify the most relevant tactical plan for the year and assist in
	executing the various activities (as advised and approved by MMPRC).
16.	Serve as a liaison office in the target market between MMPRC/local
	tourism related companies and Respective travel trade and tourism
	industry at large of the target market.
	Type of inquiries received, liaisons, and recommendations for efficiency
	and improvement should be specified in the reports.
17.	Assignment of dedicated telephone number and email address for
	"Maldives" PR and travel trade inquiries. All communications should be via
	email address created within the visit Maldives domain provided by MMPRC.
18.	Organize in-house or virtual presentations with the most important tour
	operators and incentive houses (minimum 4 group presentations per year)
	to increase Maldives awareness, push destination interest for sales and
	communicate the latest news updates with presentations.
	If the situation allows, these meetings are to be organized at the respective

	tour operator offices. This allows reach to all key personnel of the agency
	in one session (average of 10/20 people).
19.	Sales calls & meetings with;
	a) tour operators featuring the Maldives to push sales and include all
	product segments in the brochure
	b) other potential tour operators to encourage them to include the
	destination in their brochure and for more people to sell the
	Maldives
20.	Sales calls & meetings with scheduled airlines and charter companies
	servicing the Maldives to develop partnership opportunities and mediate
	connection between MMPRC with potential airlines to start charter
	operations or schedule flights to Maldives (various regional airports).
21.	Postage of brochures to travel trade contacts (tour ops, travel agents,
	airlines, etc.) This will have to be pre-approved and the list of posted
	brochures to be sent to MMPRC by email.
22.	Conduct a bi-annual review / tour operator audit to relate the changing TO
	landscape, identify number of tour operators featuring the Maldives in
	their brochure and how PR intervention has led to increase in this number.
	This comprehensive study should feature the tour operators/product
	managers' full contact name and address, the content of the packages
	(number of room nights, category, prices, etc.) of the featured products
	(resorts/guest houses/liveaboards/hotels), connecting airlines against a
	clear picture of competitors featured and how Maldives can gain an edge.
23.	Organization of an annual media event independently or in conjunction
	with major events held in the target market. The purpose of this event is
	to provide news about the destination and to maintain a close relationship
	with the media. This should be proposed as a component of the annual
	campaign activities and approved by MMPRC. Costs for hosting the event
	will be borne by MMPRC.
24.	Develop content plan, manage and run campaigns on Visit Maldives
	dedicated social accounts in localized language to the target market
	throughout the year to achieve pre-set KPIs. Costs related to
	boosting and campaigns will be borne by MMPRC.
25.	A management fee of not more than USD 1,200 per month can be charged
	by the Agency to promote the Maldives in all social media platforms in their
	respective language other than the social media platforms of MMPRC. This

	should include a minimum of 1 post daily and for boosting the social media
	handles in local language. The actual cost has to be pre-approved in writing
	with MMPRC.
26.	Measuring success: Recommend and develop a "measure of success"
	for the annual PR and Trade plan.
27.	Monthly meetings of all PR representatives with MMPRC in the Maldives
	on a pre-scheduled date by MMPRC as a web conference. The objective
	of the meeting would be for all PR representatives of the destination to
	meet and exchange views and to;
	a) Understand MMPRC's overall destination marketing directive,
	b) Educate about the latest product information and new
	developments in the destination,
	c) Share information about the individual market situations,
	d) How to streamline work in spreading consistent PR message across
	the markets of focus
	e) Discuss on how to effectively address possible challenges in
	implementing most effective PR and trade strategy for the
	destination and
	f) How to measure the return on investment
	g) Present current issues and suggestion on how it can be solved
	Respective PR Agency should present an overview of the respective
	market with latest information and suggested plan for Maldives together
	with justification as to why particular activities were chosen as well as
	suggestions on how to effectively measure ROI of each activity and
	current issues in the market with suggestions on how it can be solved.
28.	Translation and Proof reading of materials such as, but not limited
	to: newsletters, press releases, social media posts, destination guides
	provided by MMPRC to the respective language of the PR.
29.	Appoint an Account Manager. The Account Manager should have a
	minimum of 2 years' experience.
	Scope of work during a crisis
1.	The agency should pro-actively monitor and be the first to alert MMPRC
	on possible crisis situations which result in negative publicity to the
	destination. Timely action, professional advice on minimising the impact,
<u> </u>	

	formulation of action plan and implementation as advised by MMPRC
	should be included in crisis management.
2.	General crisis management should include daily media monitoring,
	preparation of PR statements and proactive timely reporting in cases of
	concern within the current scope and retainer fee. In the event of a major
	incident the implementation of plan and extensive media monitoring work,
	reporting, communication with stakeholders, press formulation and
	distribution, etc can be invoiced separately with prior written approval
	from MMPRC.
3.	For major crisis an hourly rate should be charged, and this has to be
	mentioned in the cost breakdown provided in the proposal.
4.	4.1Additional Information
	 a) The price quoted by the bidder should include all the aforementioned activities mentioned in the scope and general crisis management. MMPRC should not be borne to pay any additional charge. b) The shortlisted parties shall make a presentation of 10 minutes with an additional 15 minutes for Q&A.

Section 4 - Contract Price & Payment Terms

- 1. Payment will be made by MMPRC in the manner set out below;
- 1.1 In consideration of this Agreement, MMPRC will pay the Agency a monthly retainer fee USD....... for PR and Trade activities excluding the withholding tax during the period of agreement. Payment of Representation Fee shall be executed within 30 working days of Maldives Post Exchange of formal contract. In addition, MMPRC hereby agrees to compensate the Agency for other charges and expenses as agreed by both the parties.
- 1.2 The Agency will be compensated for its services by MMPRC upon an agreed schedule of payments (including, without limitation, the scheduled contained in Section 1.1 hereof), including pre-approved expenses. All expenses including out of pocket expenses shall be approved in advance in writing.
- 1.3 Invoices will be paid on a monthly basis, following MMPRC's receipt and approval of the monthly status report and appropriate supporting documentation.
- 1.4 Activities arranged during major crisis must be invoiced separately with prior approval from MMPRC.
- 1.5 Third Party Costs; Third Party Costs incurred on behalf of MMPRC shall be approved in writing by MMPRC in advance. The agency will provide an estimate and quotation so that payment can be provided to the Agency in advance of the date due to the third party. For the purpose of this clause, Third Party Costs may include, but not limited to venue rentals; outside staff hire (e.g. MCs, celebrities, models, dancers, photographers, videographers, translators, guides, hostesses, drivers, etc.); hardware production costs; audio-visual equipment rental; finished art; mechanical production; bulk printing; display materials; mail-drop services; itemised long distance phone calls; entertainment, travel and accommodation for the Agency's staff; outside supplier costs; photography; premiums; rights; talent; bulk photocopying; bulk notional or international postage or couriers; any and all services purchased from outside of the Agency; and any and all other components of the public relations program not included in the Services.
- 1.6 Payment shall be in US Dollar/s with the mode of payment to be telegraphic transferred to designated bank account upon receiving the invoices.
- 1.7 No Commission will be paid for the General Marketing and Promotional Expenses or for the handling charges.

	Sect	ion 5 - Cover Lette	r	
The CEO & Mana Maldives Market H. Zonaria, 2nd Boduthakurufaar Republic of Malo Dear Sir,	ging Director, ing and Public Rela Floor, nu Magu, Male'	Da	er ate:	
	an Agency to repr zerland & Austria)	esent Maldives in for 1 year .	German Spea	king Market
Maldives in Ge requirements of We agree to un	rman Speaking Mar the RFP (the "Worl dertake and comp	on provided, we the ket (Germany, Swi ks") as set out in th	tzerland & A is Bid. a monthly re	ustria) as per the tainer fee of USD
subjected to dedu		0 ,		ner Fee') inclusive e annual breakdown
Description				Fee (\$)
Monthly Retain	er Fee			
Major crisis management fee (per hour rate)				
applies to both n	nonthly retainer fe	deducted from the e and major crisis. no shall undertake t		
Name	Qualification	Designation		of years
Of the personne leader, who shall Work.	I mentioned in the I oversee the Work	table above, and liaise with MMI	PRC on all ma	shall be the team tters related to the
Registered Offi	ce Address			